National training survey comments\textsuperscript{1} management in 2019

Briefing note 4 for deaneries/local teams

The process for 2019

1. You will receive comments live during the survey window as soon as they are raised by respondents.

2. You will have until 5 July 2019 to investigate and respond to comments via GMC Connect.

3. You are encouraged to resolve issues raised in the comments through your own local processes without reporting to us on them, unless these issues meet your usual threshold for inclusion in the online deans report, or require further action from the GMC.

4. We will review deanery/local team NTS comment responses to ensure appropriate action is being taken.

\textsuperscript{1} This briefing note relates to the survey of doctors in training only. Trainers will not be able to raise concerns through the national training survey.
### Timeline

<table>
<thead>
<tr>
<th>Date</th>
<th>Event Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>19 March-1 May</td>
<td>Survey open. NTS comments shared live with deaneries/local teams.</td>
</tr>
<tr>
<td>5 July</td>
<td>Deadline for deaneries/local teams to respond to all NTS comments.</td>
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<tr>
<td>July/August</td>
<td>GMC reviews deanery/local team NTS comments responses.</td>
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<tr>
<td>August/September</td>
<td>Verified concerns identified through NTS comments which meet the threshold added to online DR reporting. Other concerns are to be monitored locally.</td>
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</tbody>
</table>

### Accessing comments

All comments raised within the survey, both patient safety and bullying and undermining comments, will be instantly available within deanery/local team GMC Connect accounts.

A user guide for the system is available in the documents folder in GMC Connect. If you need any further assistance please contact us at nts@gmc-uk.org.

### Who has access to my deanery/local team’s 2019 NTS Comments folder?

NTS comments can be sensitive. For this reason only nominated contacts can access the 2019 NTS comments folder for each deanery/local team in GMC Connect. Before the survey starts we will contact our primary survey contact at each deanery/local team to ask you to update and confirm who should have access.

You can change this at a later date by contacting us at nts@gmc-uk.org.
Responding to comments

You must respond to all patient safety and bullying and undermining comments via GMC Connect. There is a single deadline for responding to all comments at the end of the survey (5 July 2019). However, if an issue needs to be referred to the enhanced monitoring process, you should do this immediately, rather than waiting for the comments response deadline.

Choosing a response option

Depending on the issue raised in the comment, you will need to decide whether the issue relates to an area that requires monitoring and, if so, which monitoring process would be most appropriate.

There are now four possible outcomes for issues raised in the survey:

a. monitor through local processes
b. monitor through the online dean’s report
c. monitor through the enhanced monitoring process or
d. close the issue (if no further action is required)

To help identify which of the above reporting and monitoring outcomes is most appropriate and to highlight whether an issue had already been reported to us (known issues) or not (unknown issues), there are seven pre-defined response options within the comments response template.

The response map on page 7 and the table beneath it explain the different response paths, the actions required by you in each instance and how we will treat comments on each respective path.

Monitoring: routine monitoring and enhanced monitoring

Issues that need to be reported to and monitored by the GMC are those that severely affect:

- doctors in training or patient safety
- the progression of doctors in training
- the quality of the training environment, calling into question its fitness for training doctors

We have two established monitoring processes:

- routine monitoring via the dean’s report
- the enhanced monitoring process

Issues raised in the comments can be monitored through local process where the risk/impact is relatively low and does not meet your usual thresholds for issues to be entered onto the online dean’s report.2

2 ‘We are currently working to more clearly define the thresholds for the DR, in the meantime, please continue to use your usual thresholds for items being entered on the DR’
However, we may still add items to the online dean’s report if we or you are particularly concerned about an issue and feel that it needs closer monitoring.

For example, if an issue represents a serious risk to patient safety or the quality of training, or if local processes have not resolved the issue this would then meet the usual threshold to be added to the online dean’s report or enhanced monitoring.

When items are added to the online dean’s report, you need to work with trusts and health boards to make improvements. We will request updates on this process in the online dean’s reports.

Where it is difficult for you to make progress on an issue locally or where the issue is so serious, it may be necessary to refer it to our enhanced monitoring process (EM). In our enhanced monitoring process, when our thresholds are met, we work directly with you to improve the quality of training and reduce risk to patient safety. This usually means that we require more frequent updates (outside of, but in addition to, routine monitoring).

A GMC representative can also support you at a visit to the trust or health board to monitor the quality of training. However this visit remains a local visit and not a GMC visit. This representative will be from a group of associates who are medical experts, and they will be supported by a GMC staff member.

If you have any queries about the online dean’s report or enhanced monitoring process, please contact your regional quality assurance manager.

**Service issues**

Some of the comments respondents make may not relate specifically to medical training. Where comments do not specifically relate to training issues, the issues may still seriously affect the training environment and need to be addressed.

Where serious issues around service have been raised, it might be appropriate to share the comment with relevant health systems regulators, if it’s within their remit. It may also be appropriate to refer service issues to the enhanced monitoring process if progress cannot be made on the issue locally or if patient or doctor safety is seriously at risk. This enables us to support you by becoming more directly involved in investigations and monitoring.

Where you are resolving the problem locally or in collaboration with the local health systems regulator, you do not need to raise the issue to enhanced monitoring. Response option 6 should be used in these cases (see below).

**Responding to comments about issues already reported to the GMC**

Many concerns raised in the survey will be already being monitored, either through the dean’s report or through the enhanced monitoring process. Where this is the case, we are asking you to add the DR item number or EM item number to the comment record in the online deans report.
Responding to multiple comments about the same issue

It may be that multiple comments are about the same issue. In this situation, you should only provide one single response to the issue, rather than responding to each comment individually. You will need to select one comment as the “parent” comment. For any additional comments linked to the parent comment, you can enter the parent comment ID in the appropriate field in the GMC Connect comments management area.

Comments relating to fitness to practice or professionalism concerns

If you identify a potential FTP or professionalism concern in the NTS comments (either a concern raised, or a concern about the person who’s raised it), you should contact the Employer Liaison Associate for their region to discuss the problem in the first instance.

Sharing and investigating comments

Where an investigation is required to verify the content of the comment or to gather further information, you may need to share the comments with LEPs, colleagues within your deanery/local team, and other regulators.

The guiding principle is that comments should be shared to the extent required to assess the risk to patient and/or doctor safety. The way in which comments are investigated should ensure that the doctor raising the concern does not suffer any adverse consequences for doing so in good faith.

Sharing comments with local education providers

You should share all comments with the relevant LEP for information purposes. This can be either verbatim or as a summary.

A response from the LEP will not always be required. You should use your discretion to decide whether a response is necessary, based on whether the comment highlights new information about patient safety or the training environment.

Where a response is required, you should set the deadline for the LEP.

Further information

See the NTS documents page on our website for:

- Briefing note 4 annex A: Sharing patient safety and undermining comments with local education providers (LEPs)
- Briefing note 4 annex B: Frequently asked questions for local education providers (LEPs)
Respondent anonymity

It is important that doctors in training feel they can raise concerns made in good faith without suffering disadvantage or being reprimanded. However in some cases it may be necessary to an investigation to know the identity of the doctor in training who makes a comment in the survey.

If it is necessary to an investigation, deaneries/local teams can ask us for the identity of the doctor who makes a comment. We’ll share this information with you and inform the respondent at the same time.

Making comments honestly and in good faith

We expect all doctors in training to make comments honestly and in good faith. You should proceed with investigations on the basis that doctors in training have made their comments in good faith, supporting their ability to raise concerns. In the exceptional circumstance that a respondent has acted in bad faith, you may need to consider whether the doctor’s fitness to practise is called into question.

Reviewing comments and feedback

Your responses will be quality assured by members of the regional quality assurance teams. They will consider whether appropriate action has been taken and will check for consistency across deaneries/local teams. Formal feedback will be provided in August/September 2019.

Contact

NTS team
nts@gmc-uk.org
0161 240 8379
March 2019
Response map
You should use this response map in conjunction with the table below to respond. These response options are intended to ensure that the issues raised by doctors in training in the survey are reported on and monitored using the appropriate process.

**Key**

<table>
<thead>
<tr>
<th>Colour</th>
<th>Monitoring process</th>
<th>Response 1</th>
<th>Response 2</th>
<th>Response 3</th>
<th>Response 4</th>
<th>Response 5</th>
<th>Response 6</th>
<th>Response 7</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Enhanced monitoring</td>
<td>Report as a new item in the DR</td>
<td>Report on new information in DR</td>
<td>Update the DR item with the new information</td>
<td>Report as a new item in the DR</td>
<td>Recommend monitoring and investigation for new information</td>
<td>Monitor through local processes</td>
<td>No monitoring required. Provide explanation and closing statement</td>
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<tr>
<td></td>
<td>Dean's Report</td>
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<tr>
<td></td>
<td>Monitoring not required</td>
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</table>

Comment received, reviewed by deanery/local team, triangulated with local evidence sources

Has the issue already been reported to the GMC?

No

Does the issue relate to an existing Enhanced Monitoring case?

No

Does the issue need to be referred to Enhanced Monitoring?

No

Does the issue require investigation or monitoring?

Yes

Does the issue relate to an existing Enhanced Monitoring case?

Yes

Contact your regional team to refer the issue to EM

No

Does the issue relate to an existing Enhanced Monitoring case?

No

Yes

Does the issue require investigation or monitoring?

Yes

Has the issue already been reported to the GMC?

Yes

Does the issue relate to an existing Enhanced Monitoring case?

Yes

Update the DR item with the new information

Yes

No

Comment received, reviewed by deanery/local team, triangulated with local evidence sources

Does the issue meet your threshold to be added to the DR?

Yes

Report as a new item in the DR

No

Response 4

Response 5

Response 6

Response 7
### Response options for completing NTS comments responses

<table>
<thead>
<tr>
<th>Response option</th>
<th>Description</th>
<th>Deanery/LOCAL TEAM actions</th>
<th>GMC actions</th>
<th>Feedback</th>
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</table>
| 1 Existing DR, no further action |  - the issue described is already known,  
  - and the issue has already been reported in the Dean's Report,  
  - and the NTS comment adds no further information that suggests additional reporting may be required. | Enter DR item number in the relevant response box. An update on the existing issue will be needed in the DR. | We will cross reference the NTS comment with the existing DR item. If this response option is appropriate, the deanery/Local team will continue to report in the DR as normal. | If we think that the NTS comment requires additional reporting, we will include this in our feedback (the NTS comment will then be reported using response 2). We will check for this update in the DR. If we do not think that the comment overlaps sufficiently with a known DR issue, we will advise you and the comment will be treated as a new issue (either response 4, 5, or 6). |
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| 2               | Existing DR, further action | ▪ the issue described is already known,  
▪ and it has already been reported to us and is being monitored in the Dean’s Report,  
▪ but the NTS comment causes concern that the existing action plan for this issue may have fallen behind or been ineffective,  
▪ and the action plan can be brought back on track through local action. | Enter the DR item number in the relevant response box. An update on the issue will be needed in DR.  
If the NTS comment increases the severity of the issue, you may need to escalate the issue to EM by contacting your regional quality assurance manager as soon as possible (response 5). | We will cross reference the NTS comment with the existing DR item. If this response option is appropriate, we will update your online DR with details of the comment which indicate that the action plan in place for this issue has fallen behind or been ineffective. | We will check that the NTS comment links with the stated DR item number.  
If we think the NTS comment does not link and should be a new DR item number, we will inform you and the comment will then follow response 4.  
If the comment indicates that the issue may need to be escalated to EM we will contact you and the comment will then follow response 5. |
<p>| 3               | Existing EM case | ▪ the NTS comment relates to an existing enhanced monitoring case. | Enter enhanced monitoring item number in the relevant response box. | We will cross reference the NTS comment with the existing enhanced monitoring item. Our regional quality assurance teams may contact you to discuss whether any further immediate action is required. | After our regional QA teams have discussed the issue with you and updated our systems, the issue will continue to be monitored through the normal EM processes. If we do not think that the NTS comments links to the stated EM case, we advise how best it should be monitored. |</p>
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| 4               | New issue, DR | • the issue described in the NTS comment has not been reported to us  
• and further local action is required to address the issue, which needs to be routinely monitored through the DR. | Select this response and report on this issue in the DR. | If the issue raised in NTS comment can be monitored routinely through the DR, we will include the issue as a new item in your online DR. When we review the DR we will check that you have reported on the NTS comment and the issue will continue to be monitored through the DR. | If we think that this issue should be monitored via EM or does not need to be monitored at all, we will include this in our formal feedback on your NTS comment responses. |
| 5               | New issue, EM | • the NTS comment describes an issue that has not already been reported to us  
• and you think the issue meets enhanced monitoring thresholds. | Please contact your regional quality assurance manager as soon as possible to discuss enhanced monitoring. | If the issue is escalated to the enhanced monitoring process the issue will then be monitored through the normal EM processes. | If we think this should be monitored by the DR instead of EM, we will let you know and the NTS comment will need to be reported via response 4. |
<table>
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| 6               | Monitor locally | - the NTS comment describes a new issue that has not been reported to us  
|                 |             | - **but should not be monitored** via either the DR or EM. | Use the notes area to describe why you think that the NTS comment should only be monitored locally. If relevant, include how the comment has been rated or share any action plans. | We will check whether we think your response is appropriate. We may request that items are added to the online deans report if we feel that issues require additional monitoring. |
|                 |             | This might be because: | | If we think that this comment needs to be monitored via the DR or EM or if we need further information we may wish to place it on the DR, or discuss the issue with you further. | |
|                 |             | a) The issue does not meet the threshold to warrant monitoring through the DR.  
|                 |             | b) The issue raised is known to the deanery/local team and will be dealt with locally | | |
| 7               | No monitoring required | - The NTS comment is not a trainee or patient safety issue or a bullying and undermining issue.  
<p>|                 |             | - The comment describes a service issue which has been referred to the relevant health systems | Use the notes area to describe why you think that the NTS comment should be closed. If relevant, include how the comment has been resolved or share any action plans. | We will check whether we think your response is appropriate. |
|                 |             | | | If we think that this comment does need to be monitored via the DR or EM or if we need further information we may wish to place it on the DR, or discuss the issue with you further. |</p>
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<tr>
<td>regulator and it does not seriously affect trainee or patient safety.</td>
<td>▪ The NTS comment does not contain enough information to be investigated</td>
<td></td>
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<tr>
<td></td>
<td>▪ The issue has been resolved and does not require monitoring.</td>
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