

Executive Board Forward Work Programme

Last updated: 17 July 2026

Monday 27 July 2026

Deadline for papers: Thursday 16 July

Item	Directorate	Author contacts
1 Chair's business and minutes of previous meeting	Corporate	Nathan Fountain-Tucker
2 Performance and Risk report	Strategy and Policy	Christina Wood
3 Any other business, including: Future SMT strategic discussion topics	Corporate	Nathan Fountain-Tucker Sophie Brookes (20 mins)
4 Net Zero annual report	Resources	Paul Sargeson
5 Executive Board – Forward Work Programme	Corporate	Nathan Fountain-Tucker
6 HR Policy Update	Resources	Niki Inman

Monday 28 September 2026

Deadline for papers: Thursday 17 September

Item	Directorate	Author contacts
1 Chair's business and minutes of previous meeting	Corporate	Dale Langford
2 Planning Gateway	Strategy & Policy	Kuljit Dhillon / Sarah Barlow

3	Performance and Risk report	Strategy & Policy	Sarah Barlow
4	MPTS resourcing	MPTS	Gavin Brown
5	Annual report on compliance with the Welsh Language Standards	Strategic Comms and Engagement	Gethin Matthews-Jones
6	Any other business, including: Future SMT strategic discussion topics	Corporate	Dale Langford Sophie Brookes <i>(20 mins)</i>
7	Executive Board – Forward Work Programme	Corporate	Dale Langford
8	HR Policy Update	Resources	Niki Inman

Monday 26 October 2026

Deadline for papers: Thursday 15 October

Item	Directorate	Author contacts
1 Chair’s business and minutes of previous meeting	Corporate	Nathan Fountain-Tucker
2 Annual Update of ED&I Steering Group	Strategy & Policy	Claire Light
3 Update from GMCSI	GMCSI	Helen Featherstone
4 Any other business, including: Future SMT strategic discussion topics	Corporate	Nathan Fountain-Tucker Sophie Brookes (20 mins)
5 Executive Board – Forward Work Programme	Corporate	Nathan Fountain-Tucker
6 HR Policy Update	Resources	Niki Inman
7 Designated Body Annual Board Report and Statement of Compliance	Education and Standards	Kiersty Griffiths

Monday 30 November 2026

Deadline for papers: Thursday 19 November

Item	Directorate	Author contacts
1 Chair's business and minutes of previous meeting	Corporate	Dale Langford
2 Planning Gateway	Strategy & Policy	Kuljit Dhillon/ Sarah Barlow
3 Performance and Risk report	Strategy and Policy	Sarah Barlow
4 2027 Budget and Business Plan	Resources	David Donnelly
5 Post-Brexit EU standstill regulations	Strategic Comms and Engagement	Nicola While
6 Complaints and compliments report	Corporate	Emma Vinnicombe
7 Any other business, including: Future SMT strategic discussion topics	Corporate	Dale Langford Sophie Brookes <i>(20 mins)</i>
8 Executive Board – Forward Work Programme	Corporate	Dale Langford
9 Internal Audit Charter	Resources	Nicola McGowan
10 Annual report of the GMC Pension Plan Management Board	Corporate	Niall Kelly
11 HR Policy Update	Resources	Niki Inman

Monday 14 December 2026

Deadline for papers: Thursday 3 December

Item	Directorate	Author contacts
1 Chair's business and minutes of previous meeting	Corporate	Nathan Fountain-Tucker
2 TBC		

3 Any other business, including: Future SMT strategic discussion topics	Corporate	Nathan Fountain-Tucker Sophie Brookes <i>(20 mins)</i>
4 Executive Board – Forward Work Programme	Corporate	Nathan Fountain-Tucker
5 HR Policy Update	Resources	Niki Inman